AVANT

July 15, 2024

Management Discussion & Analysis

Six Months Ending
May 31, 2024

(Expressed in Canadian Dollars)

This Management's Discussion and Analysis ("**MD&A**") of Avant Brands Inc. (formerly GTEC Holdings Ltd.) ("**Avant**" or the "**Company**") is for the six-month period ended May 31, 2024. This MD&A should be read in conjunction with the unaudited condensed interim financial statements of the Company for the six-month period ended May 31, 2024, and May 31, 2023, together with the notes thereto. The Company's Financial Statements are prepared in accordance with International financial Reporting Standards ("**IFRS**"), as issued by the International Accounting Standards Board (the "**IASB**"). The condensed interim consolidated financial statements of the Company have been prepared in accordance with IAS 34 *Interim Financial Reporting* as issued by the IASB.

This MD&A has been prepared in compliance with the requirements of National Instrument 51-102 – Continuous Disclosure Obligations. This MD&A, the Financial Statements, and other disclosures have been filed on SEDAR+ at www.sedarplus.ca. Additional information can also be found on the Company's website at www.avantbrands.ca.

All financial information in this MD&A, other than certain non-IFRS measures, have been prepared in accordance with IFRS, and all dollar amounts are expressed in thousands of Canadian dollars ("**$**"), except for share and per share calculations, references to $ millions, per gram ("**g**") or kilogram ("**kg**") of dried flower, unless otherwise stated.

This MD&A contains "forward-looking information" within the meaning of applicable securities laws, and the use of certain non-IFRS measures. Refer to "Cautionary Statement Regarding Forward-Looking Information" and "Cautionary Statement Regarding Certain non-IFRS Performance Measures" in this MD&A.

This MD&A is prepared as of July **9**, 2024.

COMPANY OVERVIEW

Avant is an innovative leading producer of high-quality, handcrafted cannabis products. Avant has multiple licensed and operational production facilities across Canada producing Avant's premium consumer brands. Avant's recreational brand portfolio includes BLK MKT™, Tenzo™, Cognōscente™, Treehugger™ and Pristine™ Seeds, which are produced from unique cultivars, and sold internationally in countries such as Israel, Australia and Germany, and domestically in British Columbia, Saskatchewan, Manitoba, Ontario, Quebec, Atlantic Canada and the Territories. Avant's medical cannabis brand, GreenTec™, is distributed nationwide, directly to qualified patients through its online portal and licensed partners.

Avant is a publicly traded corporation, listed on the Toronto Stock Exchange (the "**TSX**") (TSX: AVNT), and cross trades on the OTCQX Best Market (OTCQX: AVTBF) and Frankfurt Stock Exchange (FRA: 1BU0). The Company is headquartered in Kelowna, British Columbia with operations in British Columbia, Alberta and Ontario.

Avant is focused on creating long-term value for its shareholders and establishing itself as a leading premium cannabis company. As such, the Company has established the following key strategic areas of focus for Fiscal 2024:

1. Innovate new products to sustain the Company's leading position in the premium recreational cannabis market.
2. Continue expansion into untapped global markets for cannabis exports, leveraging the Company's established reputation in key regions like Israel, Australia, and Europe.
3. Introduce new cultivars from Avant's extensive genetic library driving demand across all markets.
4. Explore diverse sales channels to optimize revenue streams from the Company's non-core inventory, such as trim, popcorn, and off-spec lots.
5. Maintain financial discipline and operational efficiency to maximize output and ensure sustainable growth.

Q2 2024 CORPORATE HIGHLIGHTS

Adjusted EBITDA for the six-month period ended May 31, 2024, was $6.5 million, versus $3.4 million in the comparative period of the prior year.

The Company's cash inflow from operating activities before working capital was $8.4 million for the six-month period ended May 31, 2024, versus $3.8 million in the comparative period of the prior year. The cash inflow from operating activities after working capital movements was $2.4 million compared to $2.6 million in the comparative period of the prior year.

Net revenue of $16.4 million demonstrated continued growth, versus $15.0 million in the comparative period of the prior year. The Company's emphasis on increasing international and business-to-business ("**B2B**") sales should be reflected in reduced inventory available for sale for the balance of the fiscal year and is expected to have a positive effect on the Company's available working capital.

During the six-month period ended May 31,2024, the Company entered into amending agreements related to two loan agreements:

MENA Extension: Avant entered into a promissory note extension agreement (the "**Extension Agreement**"), with MENA Investment Network Inc. ("**MENA**") pursuant to which certain amendments were made to the terms of the original promissory note dated July 31, 2023 (together, the "**Note**"). The Extension Agreement benefits the Company as the Note's $720,000 balance, originally due on January 12, 2024, will now be paid through monthly installments until the amended maturity date of July 12, 2024. The Note bears interest at a rate of 12% percent per annum. As consideration for entering into the Extension Agreement, Avant: (i) issued 672,897 common shares of the Company to MENA; and (ii) subject to certain conditions, will additionally issue such number of common shares of the Company on July 12, 2024 equal to $50,000 divided by the five-day volume weighted average price (the "**VWAP**") of the common shares of the Company on the TSX.

On July 12, 2024, promissory note was paid in full at maturity and the Company issued 714,286 common shares to the lenders as per the terms of the Extension Agreement.

F-20 Amendment: Avant entered into a partial equity conversion agreement (the "**Equity Conversion Agreement**") with F-20 Developments Corp. ("**F-20**") reducing Avant's quarterly payments to F-20 by more than $1.25 million. Additionally, Avant and F-20 executed an amended and restated convertible debenture (the "**A&R Debenture**"), replacing in its entirety the debenture dated February 1, 2023 (the "**Original Debenture**"). In accordance with the Equity Conversion Agreement, Avant made a voluntary prepayment to F-20 against the principal balance of $4.75 million in the amount of $1.4 million through the issuance of 16,355,140 common shares of the Company. Additionally, Avant issued 1,375,000 common share purchase warrants to acquire common shares of the Company at an exercise price of $0.25 on or before February 23, 2026, subject to acceleration by the Company in the event that the 20-day VWAP of the Common Shares on the TSX exceeds $0.85. Terms of the A&R Debenture include: a maturity date extension to October 29, 2025; monthly amortized payments of approximately $150; and the amended note shall bear an interest rate of 15% per annum.

Effective March 1, 2024, Jeremy Wright, CPA, CMA, who previously served as the Company's founding CFO from September 2017 to August 2019, was re-appointed as the Chief Financial Officer of the Company.

On March 4, 2024, the Company announced that Tyson Macdonald is appointed as an independent director to the Company's Board of Directors effective March 1, 2024. Tyson brings over 20 years of C-suite expertise in investment and transactions across diverse markets and sectors.

On April 3, 2024, the Company announced that Ms. Sukhie Chahal was appointed as Vice President of Revenue Strategy of the Company and who previously served as Revenue Management & Sales Strategy at Canopy Growth Corp.

On May 9, 2024, the Company announced that David Lynn resigned from his current role as the Company's Chief Operating Officer at Avant Brands, effective July 5, 2024.

On June 3, 2024, the Company closed its non-brokered private placement in the amount of $2,393 through the issuance of 28,156,868 units. Each unit consisted of one common share and one-half warrant, at a combined purchase price of $0.085 per unit. Each full warrant entitles the purchasers to acquire one common share at a price of $0.12 per share for a period of three years from the date of issue. Finders' fees related to this offering consist of $13.6 and 160,000 non-transferable finders' warrants which are exercisable on the same terms as the warrants held by the subscribing investors.

CORPORATE OUTLOOK

The Company executed two significant transactions during Fiscal 2023 that are contributing to ongoing growth. On February 2, 2023, Avant Brands K1 Inc. acquired The Flowr Group (Okanagan) Inc. ("**Flowr Okanagan**"), including its 80,000 square-foot indoor production facility in Kelowna, BC (the "**Flowr Facility**"). By March 14, 2023, the Company acquired the remaining 50% of Avant Brands K1 Inc. and now controls 100% of Flowr Okanagan through its GreenTec Holdings Ltd. subsidiary. The fully operational Flowr Facility has boosted production by approximately 100%.

On February 1, 2023, the Company completed the acquisition of the remaining 50% equity stake of 3PL for its production facility in Vernon, BC (the "**3PL Facility**"). This acquisition provided full ownership of the 3PL operation, which generated significant positive cash flows during Fiscal 2023.

The Company has achieved notable increases in total output throughout Fiscal 2023, continuing through Fiscal 2024. Expectations for further growth in available products and sales stem from ongoing expansion and optimization of its genetics library, set to introduce high-performing strains that excel in yield, cannabinoids, terpenes, and overall appeal.

The Company's core objective revolves around the sale of branded cannabis products both domestically in Canada and internationally. Avant places a strong emphasis on brand loyalty and continuous product innovation tailored for the Canadian adult-use market. Leveraging its expertise in cultivation and existing brand equity, Avant forms strategic partnerships to produce concentrates under its adult-use brands. Additionally, the Company is actively expanding into new provincial markets to bolster its market presence, aiming to surpass the current 78% market coverage.

Avant has established robust global distribution networks, with key markets including Israel, Australia, and Germany. The Company is committed to sustaining and expanding its market share and brand recognition in these markets, while also exploring opportunities in other legal cannabis markets.

The Company's export shipments demonstrate its ability to acquire the necessary accreditation (ICANN-GAP via IQC) and develop the necessary export processes. More importantly, it illustrates that the competitive advantage generated by the Company's premium flower has the potential to drive success in both domestic and international markets. The Company executed and fulfilled significant sales to Israel and Australia in the year ended November 30, 2023, and is preparing to fulfill further orders with our existing export clients in addition to discussions with new potential clients. Furthermore, the Company made its first shipment to Germany in December 2023.

FINANCIAL HIGHLIGHTS

		H1 2024	H1 2023	H1 2024 v H1 2023 % Change
Revenue	$	**18,352**	16,840	**9%**
Excise tax		**(1,986)**	(1,825)	**(9%)**
Net Revenue		**16,366**	15,015	**9%**
Recreational revenue		**6,716**	8,903	**(25%)**
Domestic wholesale revenue		**2,252**	83	**2613%**
Export wholesale revenue		**7,046**	5,878	**20%**
Medical revenue		**36**	93	**(61%)**
Management fees and other revenue		**316**	58	**445%**
Gross margin before fair value adjustments (1)		**7,768**	5,608	**39%**
Gross margin % before fair value adjustments (1)		**47%**	37%	**27%**
Gross margin		**(925)**	6,339	**(115%)**
Operating expenses		**5,778**	6,100	**(5%)**
Other income (expenses)		**(1,073)**	(637)	**(68%)**
Net income (loss) before income tax		**(7,776)**	(398)	**(1854%)**
Adjusted net income (loss) (2)		**3,881**	(33)	**11861%**
Adjusted EBITDA (3)		**6,543**	3,384	**93%**
Operating cashflow before changes in non-cash working capital		**8,409**	3,812	**121%**
Net cash flows from operating activities		**2,433**	2,582	**(6%)**
Kilograms of cannabis flower sold		**5,493**	4,100	**34%**
Kilograms of cannabis produced		**6,417**	4,642	**38%**
Average recreational gross pricing per gram (4)		**4.98**	7.00	**(29%)**
Weighted average gross pricing per gram (4)		**3.48**	4.09	**(15%)**

(1) Gross margin before fair value adjustments is a non-IFRS performance measure. Refer to “Cautionary Statement Regarding Certain Non-IFRS Performance Measures” for further details. Management determined that the exclusion of the fair value adjustment is an alternative representation of performance. The fair value adjustment is a non-cash gain (loss) and is based on fair market value less cost to sell.

(2) Adjusted net loss is a non-IFRS performance measure. Refer to “Cautionary Statement Regarding Certain Non-IFRS Performance Measures” for further details.

(3) Adjusted EBITDA is a non-IFRS performance measure. Refer to “Cautionary Statement Regarding Certain Non-IFRS Performance Measures” for further details.

(4) Average recreational gross pricing per gram is a non-IFRS performance measure and is calculated by determining the total recreational sales divided by the total number of recreational grams sold. The weighted average gross pricing per gram is calculated by determining the total flower sales divided by the total number of flower grams sold. Refer to “Cautionary Statement Regarding Certain Non-IFRS Performance Measures” for further details.

CULTIVATION FACILITIES

	Avant Brands	3PL Ventures Inc.	The Flowr Group Okanagan Inc.	Avant Craft Cannabis Inc.	Grey Bruce Farms Inc.	Tumbleweed Farms Corp.	Greentec Bio-Pharmaceuticals Inc.
Location	Canada	Vernon British Columbia	Kelowna British Columbia	Edmonton AB	Tiverton ON	Chase BC	Kelowna BC
Total Size (Sq ft)	179,000	60,000	80,000	14,000	15,000	10,000	20,000
Status		Complete	Complete	Complete	Complete	Complete	Construction in Progress
Licence(s)		Cultivation Processing, Sales	Cultivation Processing, Sales	Cultivation, Processing, Sales	Cultivation, Processing	Cultivation Processing, Sales	-

3PL Ventures Inc. (“3PL”)
3PL has a fully built and operational 60,000-square-foot cannabis production facility in Vernon, BC that sells to the provincial liquor boards, other domestic Licensed Producers (“**LPs**”), and export customers.

The Flowr Group (Okanagan) Inc. (“Flowr Okanagan” or “FGO”)
Flowr Okanagan operates a fully built and operational 80,000-square-foot cannabis production facility in Kelowna, BC. Flowr Okanagan sells to the provincial liquor boards, other domestic LPs, and export customers.

Avant Craft Cannabis Inc. (“ACC”)
ACC has a fully built and operational 14,000-square-foot cannabis production facility located in Edmonton, AB. ACC sells products into provincial recreational supply chains and facilitates direct sales to medical cannabis clients. In May 2022, ACC received a license amendment from Health Canada to facilitate sales of edibles and concentrates to provincial liquor boards.

Grey Bruce Farms Incorporated (“GBF”)
GBF has a fully built and operational 15,000-square-foot cannabis production facility located in Tiverton, ON on six acres of land with significant future expansion capabilities. GBF sells dried cannabis to provincial liquor boards and export customers.

Tumbleweed Farms Corp. (“TWF”)
TWF has a fully built and operational 10,000-square-foot cannabis production facility located in Chase, BC on 23 acres of land with significant future expansion capabilities. TWF sells to the provincial liquor boards.

GreenTec Bio-Pharmaceuticals Inc. (“GBP”)
The GBP facility was originally intended to be 80,000 square feet, with the first phase of development to be 20,000 square feet (“**GBP Phase One**”). The facility is located in Kelowna, BC and was intended to serve as Avant’s flagship cultivation facility with an anticipated opening in late 2019. After completing an extensive financial review, the Company suspended construction, in order to redirect capital to other priorities. The estimated cost to complete construction is approximately $2.2 million.

ENVIRONMENTAL, SOCIAL & GOVERNANCE (“ESG”)

Many corporate organizations are moving to transparently disclose their ESG policies and practices. Various regulatory and governance requirements are currently under development, including the proposed National Instrument 51-107 – Disclosure of Climate-Related Matters (“**NI 51-107**”) from the Canadian Securities Administrators. If adopted, NI 51-107 would mandate reporting issuers to disclose climate-related information in alignment with the four core disclosure elements of the Task Force on Climate-Related Financial Disclosures.

With these developments in mind, ESG considerations have been added to the mandate of the Company’s Governance Committee. Management is developing an ESG framework, starting with identifying, understanding, and quantifying climate-related risks and opportunities to be considered when creating a formal ESG strategy. The Company’s ESG framework will include a formalized approach to governance oversight and activities, embedding ESG into corporate strategy and risk management, and identifying metrics and targets for measuring ESG performance for communication with our stakeholders.

FINANCIAL RESULTS

	Three months ended May 31		Six months ended May 31	
	2024	**2023**	**2024**	**2023**
Revenue	$ **9,422**	8,966	$ **18,352**	16,840
Excise taxes	**(1,132)**	(980)	**(1,986)**	(1,825)
Net revenue	**8,290**	7,986	**16,366**	15,015
Cost of sales	**(5,241)**	(5,303)	**(8,598)**	(9,407)
Gross profit before fair value changes	**3,049**	2,683	**7,768**	5,608
Unrealized (loss) gain on changes in fair value of biological assets	**(296)**	5,408	**5,239**	8,787
Change in fair value of biological assets realized through inventory sold	**(4,575)**	(4,743)	**(13,932)**	(8,056)
Gross profit	**(1,822)**	3,348	**(925)**	6,339
Operating expenses				
Administration and general	**462**	223	**865**	638
Business fees and licenses	**281**	227	**629**	501
Consulting fees	**410**	112	**562**	244
Depreciation and amortization	**153**	529	**553**	1,061
Marketing and advertising	**24**	97	**108**	162
Professional fees	**570**	292	**916**	792
Salaries and wages	**1,043**	738	**1,653**	1,469
Share based payments	**255**	775	**427**	1,096
Travel	**32**	90	**65**	137
	3,230	3,083	**5,778**	6,100
Net loss from operations	**(5,052)**	265	**(6,703)**	239
Other income (expense)				
Unrealized gain (loss) on marketable securities	**56**	-	**50**	3
Financing costs	**(7)**	(79)	**(14)**	(91)
Interest and accretion	**(281)**	(571)	**(753)**	(571)
Loss on debt modification	**-**	**-**	**(614)**	**-**
Other income	**261**	2	**261**	29
Foreign exchange loss	**(2)**	(7)	**(3)**	(7)
Net loss before income tax	$ **(5,025)**	(390)	**(7,776)**	(398)
Current income tax expense	**1,293**	-	**1,293**	-
Deferred income tax expense	**-**	-	**-**	-
Net loss and comprehensive loss	**(3,732)**	(390)	**(6,483)**	(398)
Attributable to:				
Equity holders of the parent	**(3,732)**	(418)	**(6,483)**	(294)
Non-controlling interests	**-**	28	**-**	(104)
Loss per common share				
Basic and diluted	$ **(0.01)**	0.00	**(0.02)**	0.00
Weighted average shares outstanding				
Basic and diluted	**283,280,829**	254,538,463	**265,978,945**	235,495,185

DISCUSSION OF FINANCIAL RESULTS

Six Month Period Ended May 31, 2024

Net Revenue

The Company recognized net revenue of $16.4 million in the six-month period ended May 31, 2024, from the sale of 5,493 kg of cannabis, which is a $1.4 million increase over $15.0 million of net revenue in the comparative period of the prior year from the sale of 4,100 kg of cannabis.

Recreational cannabis sales accounted for 41% of net revenues during the six-month period ended May 31, 2024, with domestic wholesale comprising 14% and export wholesale comprising 43% of net revenues. This compares to 59% for recreational sales in the comparative period of the prior year, with the remainder coming from wholesale at 1% and export at 39%.

Overall weighted average selling price of cannabis sold decreased by 15% to $3.48 per gram with recreational cannabis average being $4.98 for the six-month period ended May 31, 2024, compared to $7.00 per gram in the comparative period of the prior year. The decrease in average selling price was largely due to an increase in bulk domestic and export sales as well as a combination of general price compression in the industry.

Cost of Sales

Cost of sales decreased to $8.6 million in the six-month period ended May 31, 2024, compared to $9.4 million in the comparative prior period of the prior year. This decrease was due to reductions in cannabis operations costs, from incremental improvements in operational processes and reductions in facility costs. Cannabis operations cost of sales were comprised of the purchase of materials, testing, packaging, freight, wages and salaries, including benefits, and an allocation of other operating expenses, including facility overhead and depreciation costs.

Gross Margin

Gross margin before fair value adjustments was $7.8 million, or 47% of net revenue in the six-month period ended May 31, 2024, compared to $5.6 million, or 37% of net revenue in the comparative prior period of the prior year. This increase in gross margin dollars was due to the increased sales versus the comparative period of the prior year. The increase in gross margin as a percentage of net sales was due to production improvements leading to increased yields and lower average cost per gram. (Note: Gross margin before fair value adjustments is a non-IFRS performance measure. Refer to "Cautionary Statement Regarding Certain Non-IFRS Performance Measures" for further details).

Operating Expenses

Operating expenses from continuing operations excluding non-cash items for the six-month period ended May 31, 2024, decreased by $0.3 million or 5% less than the comparative period of the prior year. The decrease was a result of a decrease in depreciation and amortization and share-based payments. (Note: Operating expenses from continuing operations is a non-IFRS performance measure. Refer to "Cautionary Statement Regarding Certain Non-IFRS Performance Measures" for further details).

Three Month Period Ended May 31, 2024

Net Revenue

The Company recognized net revenue of $8.3 million in the three-month period ended May 31, 2024, from the sale of 2,708 kg of cannabis, which is a $0.3 million increase over $8 million of net revenue in the comparative period of the prior year from the sale of 2,676 kg of cannabis. This increase was primarily due to the $1.5 million growth in wholesale export and domestic sales, partially offset by a decline in recreational sales.

Recreational cannabis sales accounted for 40% of net revenues during the three-month period ended May 31, 2024, with domestic wholesale comprising 12% and export wholesale comprising 45% of net revenues. This compares to 60% for recreational sales in the comparative period of the prior year, with the remainder coming from export at 39% and medical at 1%.

Cost of Sales

Cost of sales decreased to $5.2 million in the three-month period ended May 31, 2024, compared to $5.3 million in the comparative prior period of the prior year. This decrease was due to reductions in cannabis operations costs, from incremental improvements in operational processes and reductions in facility costs. Cannabis operations cost of sales were comprised of the purchase of materials, testing, packaging, freight, wages and salaries, including benefits, and an allocation of other operating expenses, including facility overhead and depreciation costs.

Gross Margin

Gross margin before fair value adjustments was $3 million, or 37% of net revenue in the six-month period ended May 31, 2024, compared to $2.7 million, or 34% of net revenue in the comparative prior period of the prior year. This increase in gross margin dollars was due to the increased sales versus the comparative period of the prior year. The increase in gross margin as a percentage of net sales was due to production improvements leading to increased yields and lower average cost per gram. (Note: Gross margin before fair value adjustments is a non-IFRS performance measure. Refer to "Cautionary Statement Regarding Certain Non-IFRS Performance Measures" for further details).

Operating Expenses

Operating expenses from continuing operations excluding non-cash items for the six-month period ended May 31, 2024 amounted to $3.2 million, increased by $0.1 million or 3.2% more than the comparative period of the prior year. Increases in administration and general, salaries and wages and consulting fees were offset by decreases in depreciation and amortization and share based payments. (Note: Operating expenses from continuing operations is a non-IFRS performance measure. Refer to "Cautionary Statement Regarding Certain Non-IFRS Performance Measures" for further details).

Summary of Quarterly Results

	Q2 24	Q1 24	Q4 23	Q3 23	Q2 23	Q1 23	Q4 22	Q3 22
Revenue	**$9,422**	$8,930	$5,783	$7,547	$8,966	$7,874	$8,837	$4,697
Excise tax	**(1,132)**	(854)	(945)	(1,056)	(980)	(845)	(915)	(741)
Net Revenue	**8,290**	8,076	4,838	6,491	7,986	7,029	7,922	3,956
Cost of sales	**(5,241)**	(3,357)	(3,398)	(4,458)	(5,303)	(4,104)	(4,926)	(2,475)
Gross margin before fair value adjustments	**3,049**	4,719	1,440	2,033	2,683	2,925	2,996	1,481
Net change in fair value of biological assets & impairment	**(4,871)**	(3,822)	(393)	3,014	665	66	(2,584)	474
Gross margin	**(1,822)**	897	1,047	5,047	3,348	2,991	412	1,955
Operating expenses	**3,230**	2,548	4,017	3,766	3,083	3,017	2,951	2,436
Net (loss) income from operations	**(5,052)**	(1,651)	(2,970)	1,281	265	(26)	(2,539)	(481)
Other income (expense)	**27**	(1,100)	(559)	(350)	(655)	18	1,107	2,712
Net (loss) income before income tax	**(5,025)**	(2,751)	(3,529)	931	(390)	(8)	(1,432)	2,231
Current income tax	**1,293**	-	(1,798)	-	-	-	-	-
Deferred income tax	**-**	-	(380)	-	-	-	(364)	-
Net (loss) income from continuing operations	**(3,732)**	(2,751)	(5,707)	931	(390)	(8)	(1,796)	2,231

(1) Gross margin before fair value adjustments is a non-IFRS performance measure. Refer to "Cautionary Statement Regarding Certain Non-IFRS Performance Measures" for further details.

LIQUIDITY AND CAPITAL RESOURCES

The following table provides a summary of the Company's cash flows for the six-month periods ended May 31, 2024, and May 31, 2023:

		Six months ended		
		May 31, 2024		May 31, 2023
Cash from/used in operating activities				
- Before changes in non-cash working capital items	$	**8,409**	$	3,812
- After changes in non-cash working capital items		**2,433**		2,582
Cash flows from investing activities		**(31)**		(6,017)
Cash flows from financing activities		**(1,757)**		(2,548)
Net cash flows		**645**		(5,983)
Cash	$	**1,417**	$	781

Management intends to finance operating costs over the next twelve months with current cash on hand and cash flow from operations. The Company may consider additional debt or equity financing as a source of funding as required.

The cash balance of $1.4 million increased from cash of $0.8 million on November 30, 2023. The Company produced strong cash inflow from operating activities before working capital of $8.4 million for the six-month period ended May 31, 2024, compared to operating cash inflow of $3.8 million in the comparative period of the prior year. The cash inflow from operating activities after working capital movements was $2.4 million compared to $2.6 million in the comparative prior period.

Liquidity and Capital Recourses

The Company manages its capital structure based on the funds available to the Company for operations. The Company's board of directors (the "**Board**") does not establish quantitative return on capital criteria for management, but rather relies on the expertise of the Company's management to sustain the future development of the business. The Company defines capital that it manages as shareholders' equity. The Company has historically relied on a combination of income from operations, the equity markets and debt financing to fund its activities. Management reviews its capital management approach on an ongoing basis and believes that this approach, given the relative size of the Company, is reasonable.

FINANCIAL POSITION

The following table provides a summary of the Company's financial position as at May 31, 2024, and November 30, 2023:

		May 31, 2024		November 30, 2023
Total assets	$	**74,430**	$	82,552
Total liabilities		**28,442**		33,224
Share capital & contributed surplus		**117,937**		115,241
Deficit	$	**(71,949)**	$	(65,913)

ADJUSTED EBITDA (NON-IFRS PERFORMANCE MEASUREMENT)

The Company has identified adjusted EBITDA as a relevant industry performance indicator. Adjusted EBITDA is a non-IFRS financial measure used by management that does not have any standardized meaning prescribed by IFRS and may not be comparable to similar measures presented by other companies.

Management defines adjusted EBITDA as income (loss) from continuing operations, as reported, adjusted for depreciation and amortization, equity (gain) loss on investment in associate, financing costs, gains and losses on marketable securities, share-based payments, loss on debt modification, fair value gain on acquisition, change in fair value of biological assets realized through inventory sold, and unrealized gains and losses on changes in fair value of biological assets. Management believes this measure provides useful information as it is a commonly used measure in the capital markets to approximate operating earnings.

The following table details the determination of specific components of adjusted EBITDA:

	Six months ended		Three months ended	
	May 31, 2024	**May 31, 2023**	**May 31, 2024**	**May 31, 2023**
Net loss from continuing operations	**$ (6,483)**	$ (398)	**$ (3,732)**	$ (390)
Depreciation and amortization	**2,575**	2,758	**1,155**	1,307
Interest and accretion	**753**	571	**281**	571
Financing costs	**14**	91	**7**	79
(Gain) Loss on marketable securities and derivatives	**(50)**	(3)	**(56)**	-
Share based payments	**427**	1,096	**255**	775
Loss on debt modification	**614**	-	**-**	-
Change in fair value of biological assets realized through inventory sold	**13,932**	8,056	**4,575**	4,743
Unrealized (loss) gain on changes in fair value of biological assets	**(5,239)**	(8,787)	**296**	(5,408)
Adjusted EBITDA	**$ 6,543**	**$ 3,384**	**$ 2,781**	**$ 1,677**

ADJUSTED NET INCOME (LOSS) (NON-IFRS PERFORMANCE MEASUREMENT)

The Company has identified adjusted net income as a relevant industry performance indicator. Adjusted net income is a non-IFRS financial measure used by management that does not have any standardized meaning prescribed by IFRS and may not be comparable to similar measures presented by other companies.

Management defines adjusted net income as income (loss) from continuing operations, as reported, adjusted for equity (gain) loss on investment in associate, share-based payments, fair value gain on acquisition, change in fair value of biological assets realized through inventory sold, and unrealized gains and losses on changes in fair value of biological assets. Management believes this measure provides useful information as it is a commonly used measure in the capital markets to approximate operating earnings. See the table below for the determination of specific components of adjusted net income:

	Six months ended		Three months ended	
	May 31, 2024	**May 31, 2023**	**May 31, 2024**	**May 31, 2023**
Net loss from continuing operations	**$ (6,483)**	$ (398)	**$ (3,732)**	$ (390)
Share based payments	**427**	1,096	**255**	775
Unrealized (loss) gain on changes in fair value of biological assets	**(5,239)**	(8,787)	**296**	(5,408)
Change in fair value of biological assets realized through inventory sold	**13,932**	8,056	**4,575**	4,743
Adjusted net income (loss)	**$ 2,637**	$ (33)	**$ 1,394**	$ (280)

OPERATING EXPENSES EXCLUDING NON-CASH ITEMS (NON-IFRS PERFORMANCE MEASUREMENT)

The Company has identified operating expenses excluding non-cash items as a relevant industry performance indicator. Operating expenses excluding non-cash items is a non-IFRS financial measure used by management that does not have any standardized meaning prescribed by IFRS and may not be comparable to similar measures presented by other companies.

Management defines adjusted operating expenses excluding non-cash items as operating expenses from continuing operations, as reported, adjusted for depreciation and amortization, share-based payments, and any other non-cash item that may be charged to operating expenses. Management believes this measure provides useful information as it is a measurement of cash-based operating expenses. See the table below for the determination of specific components of operating expenses excluding non-cash items:

	Six months ended		Three months ended	
	May 31, 2024	**May 31, 2023**	**May 31, 2024**	**May 31, 2023**
Operating expenses from continuing operations	**$ 5,778**	$ 6,100	**$ 3,230**	$ 3,083
Depreciation and amortization	**553**	1,061	**153**	529
Share based payments	**427**	1,096	**255**	775
Operating expenses excluding non-cash items	**$ 4,798**	$ 3,943	**$ 2,822**	$ 1,779

PROPERTY, PLANT AND EQUIPMENT

The following table provides a summary of the Company's property, plant and equipment as at May 31, 2024:

	ACC	GBF	TWF	GBP	TFGOK	3PL	Corporate	TOTAL
Land	-	195	160	18	-	975	-	**1,348**
Buildings	-	3,325	3,294	-	-	-	-	**6,619**
Growing & processing equipment	804	581	272	1,139	3,265	3	2,927	**8,991**
Other	11	13	12	-	1	4	-	**41**
Right-of-use assets	500	-	-	-	2,872	220	3,996	**7,588**
Leasehold improvements	-	-	-	-	-	-	4,044	**4,044**
Construction in process	-	-	-	6,984	-	-	-	**6,984**
	1,315	**4,114**	**3,738**	**8,141**	**6,138**	**1,202**	**10,967**	**35,615**

SHAREHOLDERS' EQUITY

The Company is authorized to issue an unlimited number of common shares ("Common Shares"). The table below outlines the number of issued and outstanding common shares, stock options ("Options"), restricted share units ("RSUs"), deferred share units ("DSUs") and share purchase warrants ('Warrants") of the Company:

	May 31, 2024	November 30, 2023
Common shares	**285,846,243**	259,088,544
Warrants	**8,125,000**	43,566,520
RSUs and DSUs	**1,556,818**	3,695,701
Options – vested and exercisable	**14,271,100**	13,071,100

Outstanding Share Data

As of June 3, 2024, the Company issued 28,156,868 shares and 14,078,434 warrants in relation to a private placement. For further details, refer to financial statement notes 14 and 21.

Escrow shares

On March 12, 2024, the Company entered into a cultivar supply agreement. Under the agreement, the supplier will provide the Company with cultivars on an exclusive basis until December 15, 2026, in exchange for 4,500,000 common shares. Common shares were issued in two tranches of 2,250,000 common shares each. Under the first tranche:

(i) 1,000,000 common shares issued and are subject to a statutory 4-month hold period;

(ii) 625,000 common shares issued and will be held in escrow until August 15, 2024; and

(iii) 625,000 common shares issued and will be held in escrow until December 15, 2024.

The second tranche of 2,250,000 common shares issued will be held in escrow and released conditional on testing of the cultivars for commercialization.

In relation to this agreement, 1,085,713 common shares previously held in escrow are ordered to be returned to treasury.

As of May 31, 2024, the Company has 285,846,243 issued common shares, with 4,585,713 common shares being held in escrow.

Warrants

As at May 31, 2024, the following Warrants were outstanding:

Number of Warrants	Exercise price per share	Expiry date
5,000,000	$0.50	February 1, 2025
1,750,000	$0.30	July 14, 2026
1,375,000	$0.25	February 23, 2026
8,125,000		

RSUs and DSUs

As at May 31, 2024, the following RSUs and DSUs were outstanding:

Number of RSUs and DSUs	Grant date	Vesting date
681,818	April 15, 2023	Sept. 15, 2024, Mar. 1, 2025, Mar. 1, 2026, Mar. 1, 2027
275,000	March 18, 2024	Jul. 15, 2024, Oct. 15, 2024, Mar. 15, 2025
600,000	March 18, 2024	Mar. 15, 2025, Dec. 15, 2025
1,556,818		

Options

At May 31, 2024, the following Options were outstanding:

Number of options	Options Vested	Exercise price per share	Expiry date
1,500,000	1,500,000	$0.34	August 14, 2024
100,000	100,000	$0.30	September 25, 2024
387,500	387,500	$0.30	October 23, 2024
5,060,000	5,060,000	$0.27	February 28, 2025
6,000,000	4,200,000	$0.18	January 9, 2026
3,023,600	3,023,600	$0.20	March 14, 2026
16,071,100	**14,271,100**		

All transactions with related parties have occurred in the normal course of operations. Key management is comprised of directors and executive officers. Key management compensation for the periods ended May 31, 2024, and May 31, 2023, consists of the following:

	Three months ended		Six months ended	
	May 31, 2024	May 31, 2023	**May 31, 2024**	May 31, 2023
Salaries and wages	**$ 30**	$ 180	**$ 222**	$ 363
Director fees	**1**	17	**45**	85
Share-based payments	**52**	987	**125**	988
Total	**$ 83**	$ 1,184	**$ 392**	$ 1,436

(1) Share-based payments are the fair value of Options, RSUs and DSUs granted and vested to key management of the Company under the Company's incentive plans.

On January 24, 2024, the Company issued 1,607,143 common shares with a fair value of $225 to one of its officers in lieu of the bonus payable.

Certain key management personnel services are provided by a third party. The Company incurred $75 (May 31, 2023: $nil) for the provision of key management personnel services provided by the third party.

Related party balances

As at May 31, 2024, accounts payable and accrued liabilities included $45 (November 30, 2023: $45), which was due to directors of the Company in connection with directors' fees.

As at May 31, 2024, trade and other receivables included $3 (November 30, 2023: $22), which was due from a related party for a rental agreement.

Additionally, on May 8, 2024, the Company entered into a loan agreement with a related party in the amount of $200. The loan is repayable on demand. The loan bears interest at a rate of 8.5% per annum and interest of $1 was incurred as of May 31, 2024.

Related party transactions

During the year ended November 30, 2017, GreenTec Holdings Ltd. entered into share purchase agreements to purchase 100% interest in Grey Bruce, 1118157 B.C. Ltd., Zenalytic Laboratories Ltd. and GBP. Each one of these entities was under common control with two of the Company's executive officers. Certain milestones within these agreements remain outstanding and are disclosed under *Commitments* section below.

On January 31, 2024, the Company entered into a loan agreement with a related party in the amount of $150. The loan bore interest at a rate of 8.5% per annum and was due on demand. The loan was paid back on February 22, 2024.

COMMITMENTS

The following table summarizes the maturities of the Company's financial liabilities as at May 31, 2024, based on the undiscounted contractual cash flows:

	Carrying value	Contractual cash flows	Less than 1 year	1 - 5 years	>5 years
Accounts payable and accrued liabilities	12,344	12,344	12,344	-	-
Lease liabilities	8,324	19,060	1,237	4,250	13,573
Promissory note	245	245	245	-	-
Secured credit facility	2,821	3,461	1,583	1,878	-
Convertible debenture	2,996	3,295	2,546	749	-
	26,730	**38,405**	**17,955**	**6,877**	**13,573**

From time to time, the Company is engaged in various legal proceedings and claims that have arisen in the normal course of business. The outcome of all the proceedings and claims against the Company is subject to future resolution, including the uncertainties of litigation. Management believes that the probable ultimate resolution of any such proceedings and claims, individually or in the aggregate, will not have a material adverse effect on the financial condition of the Company. As of May 31, 2024, the Company has accrued a provision of $100 related to certain legal proceedings for which the outcome is uncertain at this time.

Additionally, the Company may enter into contracts for services in the normal course of operations. The Company's current contractual commitments vary in terms and can be terminated upon sufficient notice. The Company has the following outstanding commitments based on achieving certain milestones.

GBP commitment

As at May 31, 2024, the Company has committed to issue Common Shares valued at $2.5 million contingent on future events as follows:

Trigger event		
Completion of GBP construction of a Health Canada approved cannabis production facility in compliance with the *Cannabis Act* and the regulations promulgated thereunder (collectively, the "CA&R")		500
GBP obtaining a license to sell cannabis under the CA&R		500
GBP having sold an aggregate of 3,000kg of dried cannabis		750
GBP completing construction of an expansion to its production facility to increase production by at least 8,500kg per annum and receiving an amendment to its production and sales licenses		750
	$	**2,500**

On March 13, 2020, the Company entered into an amending agreement with the vendors of GBP, amending certain terms and conditions of the definitive share purchase agreement dated November 15, 2017.

The vendors of GBP agreed to reduce their entitlement to a portion of the purchase price such that the remaining payment obligations of the Company in connection with the acquisition of GBP were reduced by $5,750. In addition to reducing the milestone payments, the vendors of GBP agreed to restructure the remaining milestones, as shown in the above table and raise the floor price of the common shares to be issued in connection with the new milestones to a deemed price per share equal to the greater of (A) the 10-day volume-weighted average trading price of the Company's common shares, and (B) $1.00. Of the $5,750 reduction to the Company's payment obligations, $5,615 of the remaining milestone payments was waived by an executive officer of the Company.

CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of condensed interim consolidated financial statements in conformity with IFRS requires management to make certain estimates and apply judgment affecting the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of expenses during the reporting period.

The areas involving higher degrees of judgment, or areas where assumptions and estimates are significant to the financial statements, are:

Biological assets and inventory

The significant estimates and assumptions used to determine the fair value of the cannabis plants include:

- Estimated stage of growth of the cannabis up to the point of harvest
- Expected yield by strain of plant
- Fair value; and
- Selling costs

As of May 31, 2024, a change of 10% in the estimated yield per plant, growth cycle, and fair value less cost to sell of dry cannabis would result in the variances noted below to the fair value of biological assets:

Assumption	May 31, 2024		+/- 10%
Yield per plant	63 - 80 grams of flower and 10 – 27 grams of trim per plant	$	708
FV less cost to sell	$3.48 per gram of flower and $0.15 per gram of trim		713
Estimated stage of growth	0% - 100% of Life Cycle per stage		708

On average, the growth cycle is between 14 to 17 weeks and the Company expects the average yield per plant to be between 63 to 80 grams of harvested flower and 10 to 27 grams of harvested trim.

The Company's estimates are, by their nature, subject to change and differences from anticipated yield, which will be reflected in the gain or loss on biological assets in future periods.

These inputs are Level 3 on the fair value hierarchy and are subject to volatility in market prices and several uncontrollable factors, such as: unexpected production problems; equipment unavailability; inflationary pressures; supply chain disturbances; contractual, labour or community disputes; and the unavailability of required skilled labour, which could significantly affect the fair value of biological assets in future periods.

Inventory

In calculating final inventory values, management is required to determine an estimate of spoiled or expired inventory and compare the inventory cost to estimated net realizable value. Cost is determined using the weighted average method. The capitalized cost of inventory includes the capitalization of pre-harvest costs initially capitalized to biological assets prior to transfer to inventory plus post-harvest costs. Any subsequent post-harvest costs such as packaging materials and labour are capitalized to inventory to the extent that cost is less than net realizable value. The costs capitalized include labour, depreciation expense for machinery, right-of-use assets and shop equipment. These costs are recognized within the cost of goods sold upon the sale of inventory.

Business combinations

Judgement is used in determining whether an acquisition is a business combination or an asset acquisition.

Judgement exists when determining the acquirer. The purchase price allocation process resulting from a business combination requires management to estimate the fair value of identifiable assets acquired including intangible assets and liabilities assumed and including any contingently payable purchase price obligation due over time. The Company uses valuation techniques, which are generally based on forecasted future net cash flows discounted to present value. These valuations are closely linked to the assumptions used by management on the future performance of the related assets and the discount rates applied. The determination of fair value involves making estimates relating to acquired intangibles assets, property, plant and equipment and contingent consideration.

Management determines whether assets acquired, and liabilities assumed, constitute a business. A business consists of inputs and processes applied to those inputs that can create outputs. Acquisition-related costs are recognized in the consolidated statements of comprehensive loss as incurred.

Share based compensation

The fair value of options granted is determined based on the following factors:

- Company's share price at grant date;
- Exercise price;
- Expected volatility;
- Expected life;
- Forfeiture rate; and
- Risk-free interest rate.

Judgement is involved in analyzing the impact of non-vesting conditions such as requirements for employees to hold shares. Assumptions on the forfeiture rate at the time of grant are also subject to management estimates.

Income tax

The estimation of income taxes includes evaluating the recoverability of deferred tax assets and liabilities based on an assessment of the Company's ability to utilize the underlying future tax deductions and carried forward tax losses against future taxable income prior to expiry of those deductions. Management assesses whether it is probable that some or all of the deferred income tax assets and liabilities will be realized. The ultimate realization of deferred tax assets and liabilities is dependent upon the generation of future taxable income. To the extent that management's assessment of the Company's ability to utilize future tax deductions changes, the Company would be required to recognize more or fewer deferred tax assets or liabilities, and deferred income tax provisions or recoveries could be affected.

ADOPTION OF NEW ACCOUNTING PRONOUNCEMENTS

New standards and interpretations not yet adopted:

Certain amendments to accounting standards have been published that are not mandatory for the current reporting period and have not been early adopted by the group. These amendments are not expected to have a material impact on the entity in the current or future reporting periods and on foreseeable future transactions.

New and amended standards adopted by the Company:

A number of amended standards became applicable for the current reporting period. The Company did not have to change its accounting policies or make retrospective adjustments as a result of adopting these amended standards.

FINANCIAL INSTRUMENTS

Fair value measurement is based on a fair value hierarchy, which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value which are:

Level 1 - measurement based on quoted prices (unadjusted) observed in active markets for identical assets and liabilities.

Level 2 - measurement based on inputs other than quoted prices included in Level 1, that are observable for the asset and liability.

Level 3 - measurement based on inputs that are not observable (supported by little or no market activity) for the asset or liability.

The convertible debenture conversion feature is a level 3 security measured at fair value using the Black-Scholes model. The Company has no level 2 financial instruments measured at fair value.

	Amortized cost ($)	Fair Value through Profit or Loss ($)	Total ($)
Assets			
Cash	1,417	-	1,417
Trade and other receivables	4,164	-	4,164
Liabilities			
Accounts payable and accrued liabilities	12,344	-	12,344
Promissory note	245	-	245
Secured credit facility	2,821	-	2,821
Lease liabilities	8,324	-	8,324
Convertible debentures	2,996	-	2,996
Convertible debentures - conversion feature	-	12	12

CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING INFORMATION

This MD&A contains certain forward-looking information within the meaning of Canadian securities laws (collectively referred to herein as “forward-looking statements”). These statements relate to future events or the Company’s future performance. All statements other than statements of historical fact are forward-looking statements. Forward-looking statements are often identified by the words “may”, “would”, “could”, “should”, “will”, “intend”, “plan”, “anticipate”, “believe”, “estimate”, “expect” or similar expressions.

Such forward-looking statements are based on numerous assumptions, including among others, the Company’s ability to create long-term value for its shareholders and establish itself as a premier craft cannabis company; the Company’s ability to grow market share; the Company’s ability to develop new and innovative products; the Company’s ability to expand into international cannabis export markets; the Company’s ability to operate in a cost-efficient manner; the Company’s ability to fulfill consumer demand in Canada and internationally; the Company’s expectations with respect to future increases in product output; the Company’s expectations with respect to the expansion of its genetics library; the Company’s ability to fulfill current and future orders; the Company’s expectations with respect to continuing demand for its products; the Company’s expectations with respect to the expansion of its cultivation facilities; the Company’s ability to achieve positive cash flow from operations; the Company’s ability to expand into new provincial and territorial markets; the Company’s expectations with respect to maintaining a competitive advantage over competitors; the Company’s ability to finance operating costs with current cash on hand and cash flow from operations; and the Company’s expectations with respect to other economic, business, and/or competitive factors.

Forward-looking statements are not guarantees of future performance, but are instead based on the reasonable assumptions and estimates of management of the Company at the time they are made and involve known and unknown risks, uncertainties and other factors that may cause actual results and developments to differ materially from those expressed or implied by the forward-looking statements contained in this MD&A. Such factors include, but are not limited to, the factors discussed in the section entitled “Risks and Uncertainties” herein and in the section entitled “Risk Factors” herein and the section entitled “Risk Factors” in the Company’s annual information form dated February 28, 2023 (the “AIF”).

Forward-looking statements contained herein are made as of the date of this MD&A and, other than as required by law, the Company disclaims any obligation to update publicly or otherwise revise any forward-looking statements or the foregoing list of factors, whether as a result of new information, future events or results or otherwise. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Readers are cautioned that the foregoing list of important factors and assumptions is not exhaustive, and all forward-looking statements herein are qualified by this cautionary statement. Accordingly, readers should not place undue reliance on forward-looking statements.

The forward-looking statements contained herein are based on information available as of May 31, 2024.

CAUTIONARY STATEMENT REGARDING CERTAIN NON-IFRS PERFORMANCE MEASURES

This MD&A contains certain financial performance measures that are not recognized or defined under IFRS ("**Non-IFRS Measures**"). As a result, this data may not be comparable to data presented by other licensed producers and cannabis companies. For an explanation of these measures to related comparable financial information presented in the consolidated financial statements prepared in accordance with IFRS, refer to the discussion below. The Company believes that these Non-IFRS Measures are useful indicators of operating performance and are specifically used by management to assess the financial and operational performance of the Company. These Non-IFRS Measures include, but are not limited, to the following:

- Adjusted EBITDA is a measure of the Company's financial performance. It is intended to provide a proxy for the Company's operating cash flow and is widely used by industry analysts to compare the Company to its competitors and derive expectations of the future financial performance of the Company. Adjusted EBITDA increases comparability between comparative companies by eliminating variability resulting from differences in capital structures, management decisions related to resource allocation, and the impact of fair value adjustments on biological assets and inventory, which may be volatile on a period-to-period basis. Adjusted EBITDA is not a recognized, defined, or standardized measure under IFRS. Management defines adjusted EBITDA as loss from continuing operations, as reported, adjusted for depreciation and amortization, equity loss on investment in associate, financing costs, gains and losses on sale of marketable securities, Canadian emergency wage subsidy, interest and accretion, share-based payments, change in fair value of biological assets realized through inventory sold, and unrealized gains and losses on changes in fair value of biological assets.

- Adjusted net income is a measure of the Company's financial performance. Management defines adjusted net income as income (loss) from continuing operations, as reported, adjusted for equity (gain) loss on investment in associate, Canadian emergency wage subsidy, share-based payments, fair value gain on acquisition, change in fair value of biological assets realized through inventory sold, and unrealized gains and losses on changes in fair value of biological assets. Management believes this measure provides useful information as it is a commonly used measure in the capital markets to approximate operating earnings.

- Gross margin before fair value adjustments is a relevant industry performance indicator. Management determined that the exclusion of the fair value adjustment is an alternative representation of performance. The fair value adjustment is a non-cash gain (loss) and is based on fair market value less cost to sell. Management believes this measure provides useful information as it is a commonly used measure in the capital markets to approximate gross margin less non-cash gains/losses.

- Average recreational gross pricing per gram is a relevant industry performance indicator. Average recreational gross pricing per gram is calculated by determining the total recreational sales divided by the total number of recreational grams sold. The primary driver of changes in this metric are shifts in product mix. Management believes this measure provides useful information as it is a commonly used measure in the capital markets to evaluate a Company's ability to resist price compression.

- Weighted average gross pricing per gram is a relevant industry performance indicator. Weighted average recreational gross pricing per gram is calculated by determining the total flower sales divided by the total number of flower grams sold. The primary driver of changes in this metric are shifts in business mix (e.g. between recreational and export sales). Management believes this measure provides useful information as it is a commonly used measure in the capital markets to evaluate a Company's ability to resist price compression.

- Operating expenses from continuing operations is a measure of the Company's financial performance. It is intended to provide a proxy for the Company's operating cash flow and removes non-cash operating expenses such as share-based payments and depreciation.

RISK FACTORS

There are several risk factors that could cause the Company's actual results, performance, and achievements to differ materially from those described herein. If any of these risks occur, the Company's business may be harmed, and its financial condition and results of operations may suffer significantly. Such risk factors include, but are not limited to, the following risk factors as well as those listed under the heading "Risk Factors" in the Company's AIF, which has been filed under the Company's profile on SEDAR at www.sedarplus.ca. For a more extensive discussion on risks and uncertainties, please refer to the AIF.

This section discusses factors relating to the business of the Company that should be considered by both existing and potential investors. The information in this section is intended to serve as an overview and should not be considered comprehensive, and the Company may face risks and uncertainties not discussed in this section, or not currently known to us, or that we deem to be immaterial. All risks to the Company's business have the potential to influence its operations in a materially adverse manner.

Liquidity and Additional Financing
The Company has limited financial resources and revenues. There can be no assurance that additional funding will be available to the Company for further development of its assets or to fulfill its obligations under applicable agreements. Although the Company has been successful in the past in obtaining financing through the sale of equity securities, there can be no assurance that the Company will be able to

obtain adequate financing in the future or that the terms of such financing will be favourable. Failure to obtain such additional financing could cause the Company to reduce or terminate its operations.

Reliance on Licenses
The Company's ability to cultivate, produce and sell cannabis in Canada is dependent on maintaining its license with Health Canada. All of the Company's licenses are, or will be, subject to ongoing compliance and reporting requirements. Failure to comply with the requirements of the licenses, to maintain its licenses, and to renew the licenses after their expiry dates would have a material adverse impact on the business, financial condition and operating results of the Company.

Should Health Canada not extend or renew existing licenses, renew existing licenses on different terms, or refuse applications for new licenses, the business, financial condition and operating results of the Company would be materially adversely affected.

Change in Laws, Regulations and Guidelines
The Company's business is subject to particular laws, regulations, and guidelines. The production and distribution of cannabis is a highly regulated field, and although the Company intends to comply with all laws and regulations, any changes to such laws, regulations, guidelines and policies due to matters beyond the control of the Company may cause adverse effects to its operations.

Limited Operating History, History of Losses, and No Assurance of Profitability
The Company was incorporated and began operations in June 2017. The Company is subject to all of the business risks and uncertainties associated with any early-stage enterprise, including under-capitalization, cash shortages, limitation with respect to personnel, financial and other resources, and lack of revenues.

The Company has incurred operating losses in recent periods. The Company may not be able to achieve or maintain profitability and may continue to incur significant losses in the future. In addition, the Company expects to continue to increase operating expenses as it implements initiatives to continue to grow its business. If the Company's revenues do not increase to offset these expected increases in costs and operating expenses, the Company will not be profitable. There is no assurance that the Company will be successful in achieving a return on shareholders' investments, and the likelihood of success must be considered in light of the early stage of operations.

Litigation
The Company may become party to litigation, mediation and/or arbitration from time to time in the ordinary course of business, which could adversely affect its business. Monitoring and defending against legal actions, whether or not meritorious, can be time-consuming, divert management's attention and resources and cause the Company to incur significant expenses. In addition, legal fees and costs incurred in connection with such activities may be significant, and we could, in the future, be subject to judgments or enter into settlements of claims for significant monetary damages.

Fluctuating Prices of Raw Materials
The Company's revenues are largely derived from the production, sale and distribution of agricultural products or products related to the growth of such agricultural products. The price of production, sale and distribution of these products will fluctuate widely and is affected by numerous factors beyond the Company's control, including international, economic and political trends, expectations of inflation, currency exchange fluctuations, interest rates, global or regional consumptive patterns, speculative activities and increased production due to new production and distribution developments and improved production and distribution methods. The effect of these factors on the price of the Company's products and, therefore, the economic viability cannot accurately be predicted.

In addition, the current economic environment may result in significant inflationary pressures for the price of the Company's inputs and labour, which could have a material effect on the Company's business, financial condition or results of operations. The Company may not be able to fully offset such higher costs through price increases. The Company's inability or failure to do so could harm its business, financial condition and results of operations.

Volatile Market Price of Common Shares
The market price of the Common Shares may be volatile and subject to wide fluctuations in response to numerous factors, many of which are beyond the Company's control. This volatility may affect the ability of holders of Common Shares to sell their securities for a profit or at all. Market price fluctuations in the Common Shares may be due to the Company's operating results failing to meet expectations of securities analysts (including short-sellers) or investors in any period, downward revision in securities analysts' estimates, adverse changes in general market conditions or economic trends, acquisitions, dispositions or other material public announcements by the Company or its competitors, along with a variety of additional factors.

Financial markets have historically, at times, experienced significant price and volume fluctuations that have particularly affected the market prices of equity securities of companies and that have often been unrelated to the operating performance, underlying asset values or prospects of such companies. Accordingly, the market price of the Common Shares may decline even if the Company's operating results, underlying asset values or prospects have not changed. Additionally, these factors, as well as other related factors, may cause decreases in asset values that are deemed to be other than temporary, which may result in impairment losses. There can be no assurance that continuing fluctuations in price and volume will not occur. If such increased levels of volatility and market turmoil continue, the Company's operations could be adversely impacted, and the trading price of the Common Shares may be materially adversely affected.

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

In the preparation of the Company's financial statements, estimates are sometimes necessary to make a determination of future values for certain assets or liabilities. Management believes such estimates have been based on careful judgments and have been properly reflected in the accompanying financial statements.

Pursuant to National Instrument 52-109 - Certification of Disclosure in Issuers' Annual and Interim Filings ("NI 52-109"), the Company is required to establish and maintain disclosure controls and procedures ("DC&P") and internal control over financial reporting ("ICFR"). DC&P are designed to provide reasonable assurance that information required to be disclosed by an issuer in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time periods specified in the securities legislation and include controls and procedures designed to ensure that information required to be disclosed by an issuer in its annual filings, interim filings or other reports filed or submitted under securities legislation is accumulated and communicated to the issuer's management, including its certifying officers, as appropriate to allow timely decisions regarding required disclosure. ICFR is a process designed by, or under the supervision of, an issuer's certifying officers and effected by the issuer's board of directors, management, and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS.

Pursuant to NI52-109, the Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO" together with the CEO, the "Certifying Officers") of the Company are required to certify that they are responsible for establishing and maintaining the Company's DC&P and ICFR. In addition, the Certifying Officers are required to confirm that they have designed, or caused to be designed, the Company's DC&P and provide reasonable assurance that (i) material information relating to the Company was made known to the Certifying Officers by others, particularly during the period in which the Filings (as defined below) were prepared; and (ii) information required to be disclosed by the Company in the Filings was recorded, processed, summarized and reported within the time periods specified in securities legislation. Further, the Certifying Officers are required to confirm that they have designed, or caused to be designed, the Company's ICFR and provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. The Certifying Officers are also responsible for disclosing any changes in the Company's ICFR that occurred during the most recent period that has materially affected or is reasonably likely to materially affect, the Company's ICFR.

In accordance with NI 52-109, the Certifying Officers have certified that they have reviewed the Financial Statements and MD&A (collectively, the "Filings") and that, based on their knowledge and having exercised reasonable diligence, (i) the Filings do not contain any untrue statement of a material fact or omit to state a material fact required to be stated or that is necessary to make a statement not misleading in light of the circumstances under which it was made, with respect to the period covered by the Filings; and (ii) the Financial Statements together with the other financial information included in the Filings fairly present in all material respects the financial condition, results of operations and cash flows of the Company, as of the date of and for the periods presented in the Filings.

The Company's ICFR is designed to provide reasonable assurance regarding the reliability of financial reporting and preparation of financial statements for external purposes in accordance with IFRS. However, due to inherent limitations, internal control over financial reporting may not prevent or detect all misstatements and fraud, which may result in additional risks to the quality, reliability, transparency and timeliness of interim and annual filings and other reports provided under securities legislation.

Management has used the Internal Control–Integrated Framework (COSO 2013 Framework) issued by the Committee of Sponsoring Organization of the Treadway Commission to assess the effectiveness of the Company's ICFR. There have been no changes in the Company's ICFR reporting during the six-month period ended May 31, 2024, which have materially affected or are reasonably likely to materially affect, the Company's ICFR.

Approval

The Board oversees management's responsibility for financial reporting and internal control systems through the Audit Committee. This Committee meets periodically with management and annually with the independent auditors to review the scope and results of the annual audit and to review the financial statements and related financial reporting and internal control matters before the financial statements are approved by the Board. The Board has approved the financial statements and the disclosure contained in this MD&A.